

## Well-positioned to Reap Benefits of Infra Spending

We initiate coverage on KNR Constructions Limited (KNRCL) with a BUY recommendation and a Target Price (TP) of Rs 360/share, implying an upside of 18% from the current levels. We believe KNRCL is well placed to take advantage of the government push towards developing infrastructure, and emerging opportunities in the construction space aided by a strong management pedigree and the company's healthy financial position.

### Investment Thesis

#### Favourable industry tailwinds

The road construction industry in India is going through a paradigm shift in terms of investments and policy support. Under Phase-I of the Bharatmala Pariyojana highway development program, the government has approved 34,800 Km of national highways projects out of 65,000 Km national highways with an outlay of 5.4 Lc Cr, both through the EPC and HAM model. Furthermore, the government has undertaken several policy initiatives in the recent past including the announcement of the land acquisition act, a fast-track process of arbitration claims, the introduction of the new EPC (Engineering, Procurement, and Construction) policy, and bringing in models such as Hybrid Annuity Model (HAM) and Toll Operate Transfer (TOT), among others. These are significantly aiding the overall development of the sector.

#### Good revenue growth visibility backed by strong and diversified order book

As of Jun'21 end, KNRCL order book stood robust at Rs 6,596 Cr (2.44x of FY21 revenue), comprising both road and irrigation projects. It has further received four road projects totalling Rs 5,083 Cr, resulting in a healthy cumulative order book of Rs11,679 Cr. The current order book size reflects comfortable revenue visibility for the next 2-3 years. Moreover, the company is also diversifying its project profile to cater to other opportunities in the construction space and is increasingly eyeing opportunities from the public sector to capitalise on the government's spending on Infra development. Supported by this healthy and diversified order book and emerging opportunities, we expect the company to deliver a revenue CAGR of 18% over FY21-FY24E.

#### Strong project execution skills & track record of timely project delivery

KNRCL has been one of the leading EPC contractors with 20+ years of project execution experience. It follows strict timelines for project delivery, which over the years, has resulted in repeat orders from the clients. Backed by its robust capabilities in complex project management, pan-India presence, and experienced technical professionals, KNR is well-positioned to capitalize on the emerging opportunities in the infrastructure sector in EPC and HAM projects from NHAI and Irrigation, water management schemes as well as metro flyovers. With better order inflows, we expect the company to maintain its margin profile between 18%- 19% over FY21-24E.

#### Healthy financial position to support future growth

The company exhibits a robust financial position reflected in its lean balance sheet, low Debt to Equity Ratio, and high interest coverage ratio. We expect the capital structure of the company to remain healthy from a medium to long-term perspective which will enable it to efficiently capture emerging opportunities.

#### Valuation & Recommendation - Initiate with BUY

Considering strong and diversified order book position, healthy bidding pipeline and new order inflows, emerging opportunities in the construction space, and efficient and timely execution, we expect the company to report Revenue/EBITDA/APAT CAGR of 18%/17%/30% over FY21-FY24E. Currently, the stock is trading at 15.5 x FY24E EPS. We initiate coverage with a BUY and value the EPC business at 17.5x FY24E EPS and HAM portfolio at 1x book value, to arrive at a target price of Rs 360/share, implying an upside potential of 17% from the current levels.

#### Key Financials (Standalone)

(Rs Cr)	FY21	FY22E	FY23E	FY24E
Net Sales	2703	3400	4012	4413
EBITDA	1652	2021	2439	852
Net Profit	244	367	466	540
EPS (Rs)	8.68	13.06	16.58	19.2
PER (x)	25	22	17	16
EV/EBITDA (x)	11.2	12.8	10.9	9.8
P/BV (x)	3.2	3.6	3.0	2.6
ROE (%)	14	18	19	18

Source: Company, Axis Research

CMP as of Aug 26, 2021)

CMP (Rs)	307
Upside /Downside (%)	17%
High/Low (Rs)	309/114
Market cap (Cr)	8660
Avg. daily vol. (6m) Shrs.	4,62,272
No. of shares (Cr)	28.1

#### Shareholding (%)

	Dec-20	Mar-21	June-21
Promoter	55.03	55.03	53.25
FII's	1.53	2.07	2.29
MFs / UTI	32.33	30.43	32.6
Banks / FIIs	0	0	0
Others	11.11	12.47	11.86

#### Financial & Valuations

Y/E Mar (Rs Cr)	FY22E	FY23E	FY24E
Net Sales	3400	4012	4413
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ROE (%)	18	19	18

#### Key Drivers (%) (Growth in %)

Y/E Dec	FY22E	FY23E
Net Sales	26	18
EBITDA	18	17
Net Profit	50	27

#### Axis vs Consensus

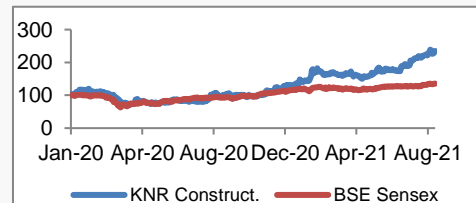
EPS Estimates	FY22E	FY23E
Axis	13.1	16.6
Consensus	12.3	16.6
Mean Consensus TP (12M) Rs	310	

#### ESG disclosure Score\*\*

Environmental Disclosure Score	NA
Social Disclosure Score	NA
Governance Disclosure Score	NA
Total ESG Disclosure Score	NA

Source: Bloomberg, Scale: 0.1-100  
 \*\*Note: This score measures the amount of ESG data a company reports publicly and does not measure the company's performance on any data point. All scores are based on 2020 disclosures

#### Relative performance



Source: Capitaline, Axis Securities

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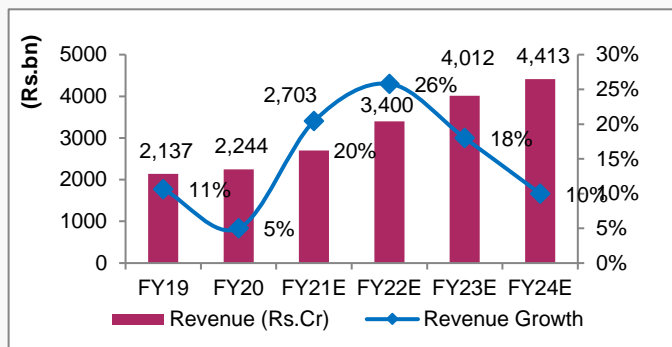
**Shikha Doshi**

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## Financial Story In Charts

Exhibit 1: Revenue to grow with superior project execution capabilities



Source: Company, Axis Securities

Exhibit 2: EBITDA to grow with stable margins

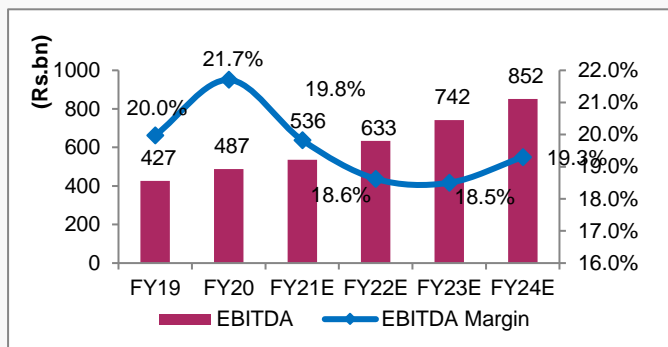
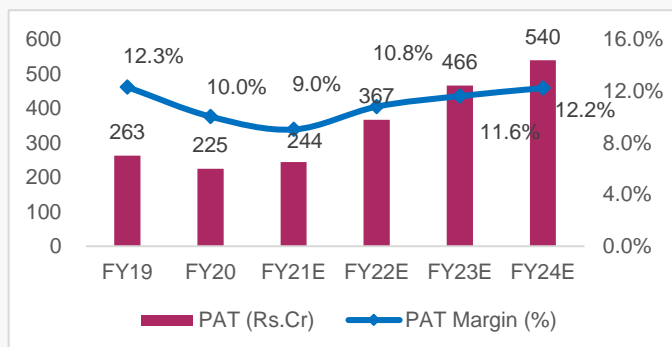


Exhibit 3: PAT to showcase improvement



Source: Company, Axis Securities

Exhibit 4: Order book and revenue to grow in tandem

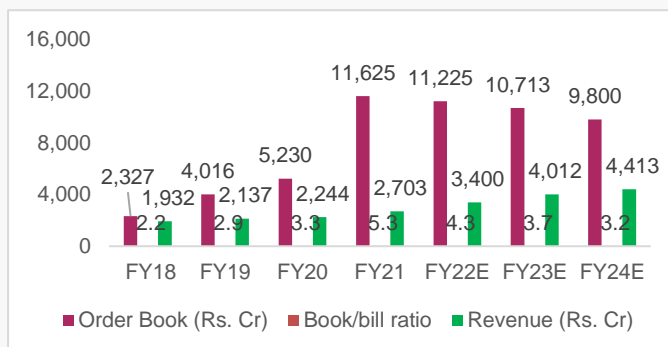
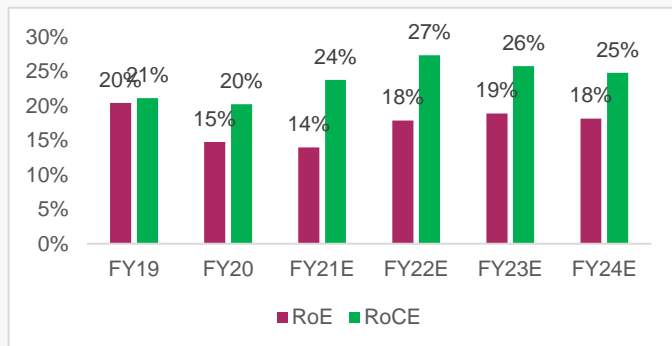


Exhibit 5: ROE & ROCE to exhibit further improvement



Source: Company, Axis Securities

Exhibit 6: Robust Revenue/EBITDA/PAT CAGR growth (FY21-FY24E)

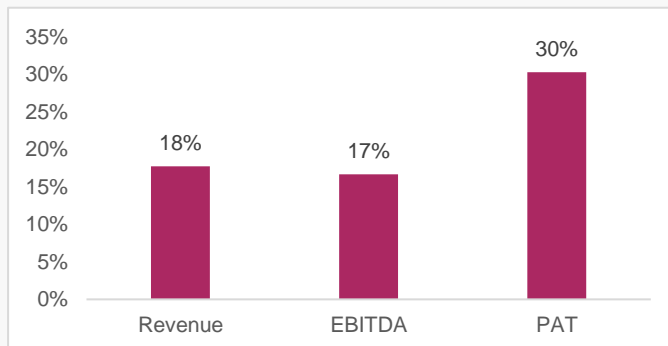
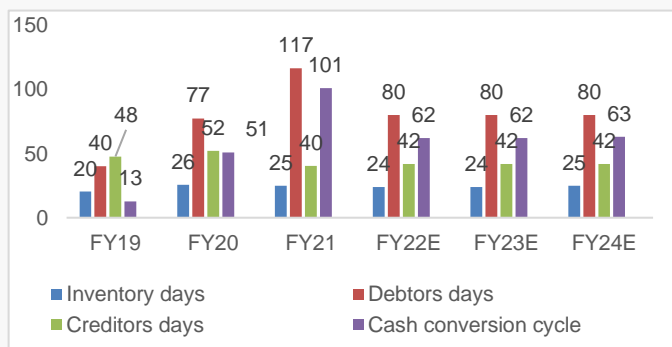
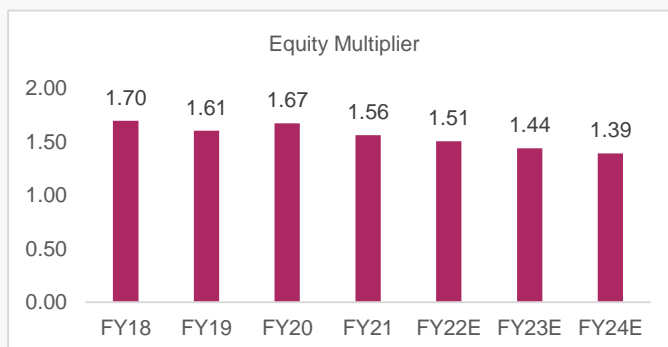


Exhibit 7: Cash Conversion Cycle to improve



Source: Company, Axis Securities

Exhibit 8: Equity Multiplier to improve

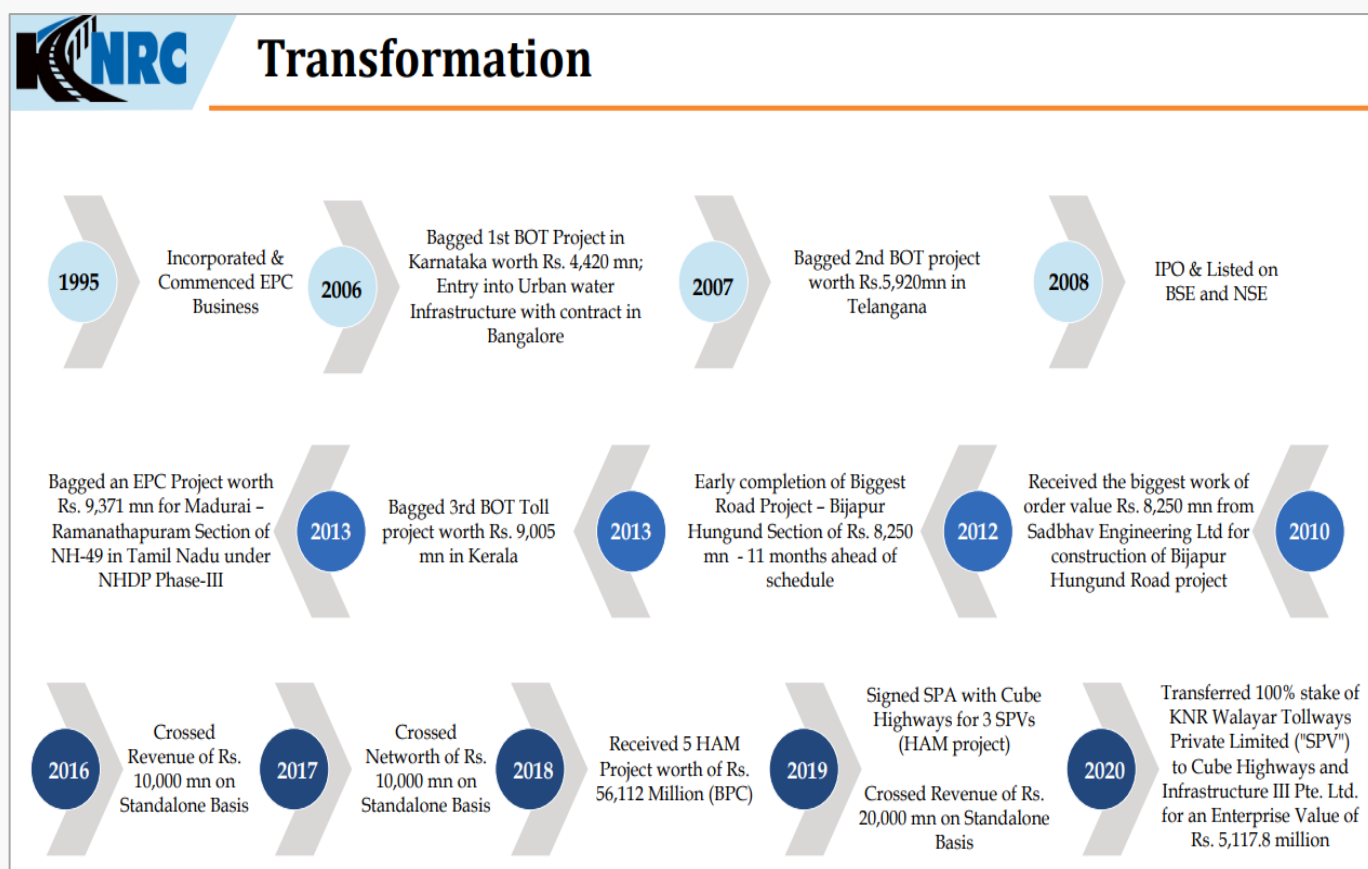


## Company Overview

- Shri K. Narasimha Reddy (Promoter of KNRCL) formed a partnership business M/s K Narasimha Reddy & Company in 1979. The firm was engaged in the business of undertaking civil and mechanical contracts and in 1995, KNRCL was established and soon acquired the firm to form a consolidated entity. Today, KNRCL is an ISO 14001:2004, 9001:2015 and OHSAS 18001:2007 Certified Company and a market leader in Road Infrastructure – EPC segment, with a 4-decade rich experience.
- Leveraging its strong and timely execution capabilities and deep experience over the last two decades, KNRCL has established a robust market position in the infrastructure projects space. With a large fleet of sophisticated construction equipment, KNRCL's hallmark of performance is its ability to deliver high-quality execution of technically complex and high-value projects across segments such as expressways, national highways, state highways, flyovers, and bridges in addition to irrigation projects and water management. With its pan-India presence in over 12 states, KNRCL is positioned itself to take advantage of emerging infra sector opportunities and is poised for a quantum leap.
- The company strives to provide superior services through its skilled workforce, adherence to the highest quality standards, maintaining excellent client relationships, and create value for all its stakeholders. It remains focused on ensuring cost optimization while simultaneously achieving client satisfaction. The company has successfully executed over 6,000 Km Road Projects across 12 states in India.

*One of the premier  
EPC player in India  
with four decade of  
rich experience in road  
construction*

Exhibit 9: Brief history of the transformation of the company



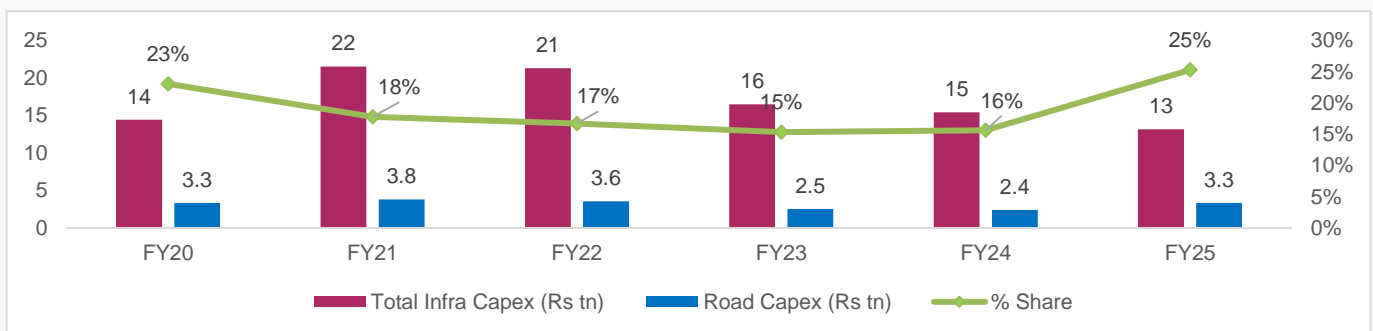
Source: Company, Axis Securities

## Strong industry tailwinds to support future growth

- **Backbone of Indian economy:** The construction industry contributes to over 10% of GDP and is the backbone for economic upliftment as it generates large scale employment for labours, engineers, machine operators and drivers. It also aids several industries such as Capital Goods, Cement, Steel, Petrol, Diesel & Bitumen.
- **Proactive government thrust:** Under Phase-I of the Bharatmala Pariyojana Highway Development Programme, the government has approved the implementation of 34,800 Km of national highways projects (out of 65,000 Km) with an outlay of 5.4 Lc Cr, both in the EPC and HAM model. With the government's vision of making India a \$5 Tn economy by 2025, infrastructure development is inevitable to play a pivotal role in providing massive opportunities to the well-placed incumbents.
- **A National Infrastructure Pipeline and Jal Jeevan Mission:** The road sector is expected to be the largest beneficiary of a National Infrastructure Pipeline (NIP) with an expected investment of Rs 111 Tn during the period 2020-25 and projects worth Rs 19.6 Tn identified (19%) for the sector. Furthermore, the government also announced a scheme - Jal Jeevan Mission (JJM) to reach every household with piped water supply by 2022 at a total budget of Rs 3,300 Bn.
- **Undepennetrated highways and expressways network provides huge growth opportunities:** The Indian road network spans across 6.21 Mn Km, but highways and expressways together constitute only 5% of the total road network in India, indicating significant demand for more highways and expressways in the country. NHAI (National Highways Authority Of India) and MORTH (Ministry of Road Transport and Highways) has set ambitious targets for road construction through Bharatmala and Sagarmala Pariyojana which will aid in the overall development of the sector and consequently provide a huge opportunity for EPC player like KNRCL.
- **Thrust to road construction:** In addition to this, a host of policy initiatives undertaken by the government in the recent past including the announcement of the land acquisition act, fast-tracking process of arbitration claims, the introduction of the new EPC (Engineering, Procurement and Construction) policy, bringing in models such as Hybrid Annuity Model (HAM), and Toll Operate Transfer (TOT), among others are going to accelerate the pace of road construction in India.

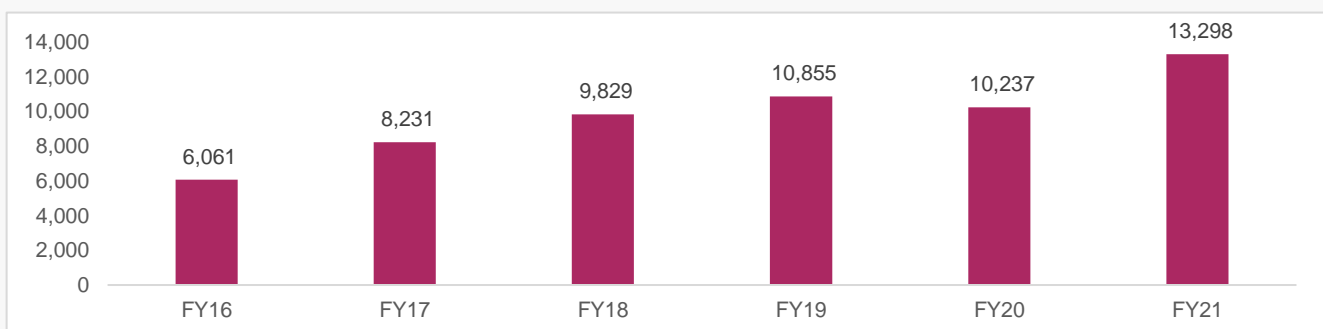
*Massive development in road sector will aid in future growth prospect of the company*

**Exhibit 10: Total Estimated Infra Capex**



Source: NIP Task Force Report

**Exhibit 11: Highways construction in India (Km)**



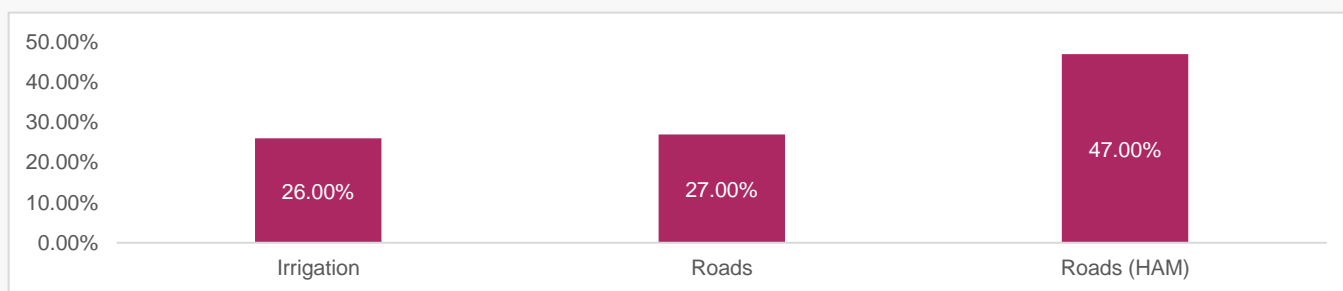
Source: IBEF Report

## Good revenue growth visibility backed by strong and diversified order book

- Strong and diversified order book:** The company's strong and diversified order book position provides sustainable revenue growth visibility for the next 2-3 years. As of 30<sup>th</sup> June 2021, the total order book of the company stood at Rs 6,596 Cr (2.44x of FY21 revenue) comprising road (HAM & EPC) and irrigation projects. It has also received three HAM and one EPC project totalling Rs5083 Cr, including this the total order book stands at Rs11679 Cr (4.32x of FY21 revenue). The company's order book has grown at an impressive CAGR of 20% from FY17-FY21. The company is targetting Rs3000- Rs 4000 Cr of order inflow in FY22.
- On-track execution and healthy margins profile:** Currently, the company is executing 5 HAM and 2 EPC projects along with other road projects totalling Rs 3,575 Cr and irrigation projects worth Rs 3,020 Cr. In the case of road orders, HAM, EPC, and other orders account for 22% and 32% respectively. The majority of these projects are from the state governments followed by the central government and others. Of the five HAM projects, the company has received PCOD in one project while two projects are in the advanced stage of construction and the rest two are under construction. Irrigation projects are also progressing well. The company successfully completed two BOT Toll (NHAI) projects and two annuity (NHAI) projects earlier. On the back of the diversified order book, the margin profile of the company remains healthy as HAM and Irrigation projects yield better margins.
- Achieving further diversification:** The company is also eyeing emerging opportunities in the construction space as it seeks to diversify further into elevated Metro and railway projects. Positive attributes such as higher government thrust on developing road infrastructure of the country by building more highways and expressways, increasing interest of investors in road projects, policy support and better funding are expected to augur well for the overall sector development, moving forward.
- Impressive growth outlook:** With the healthy and diversified order book and emerging opportunities in other construction space, we expect the company to deliver a robust revenue CAGR of 18% over FY21-FY24E with stable margins between 18-19 % during the period.

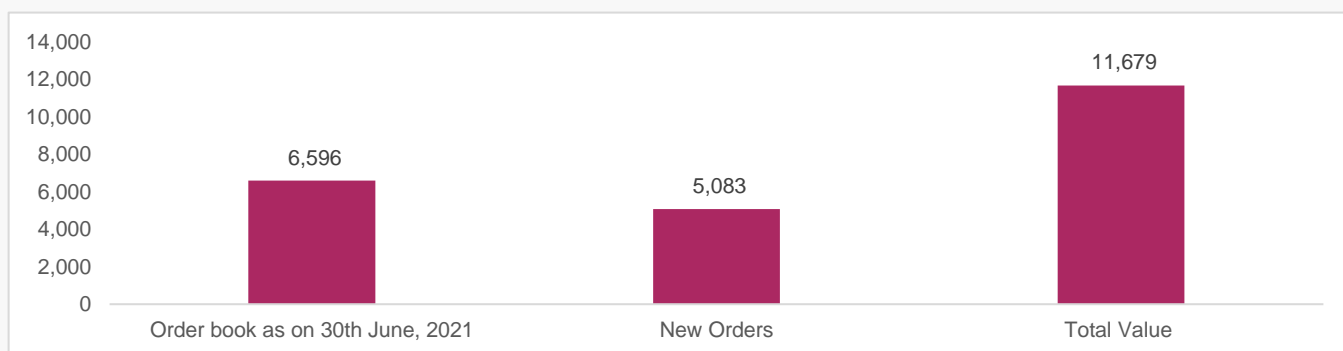
*Strong order book of Rs. 11679 Cr along with govt focus on developing road infrastructure augurs well for the company*

**Exhibit 12: Current order book split – Segment-wise**



Source: IBEF Report

**Exhibit 13: Order book value (Rs Cr)**



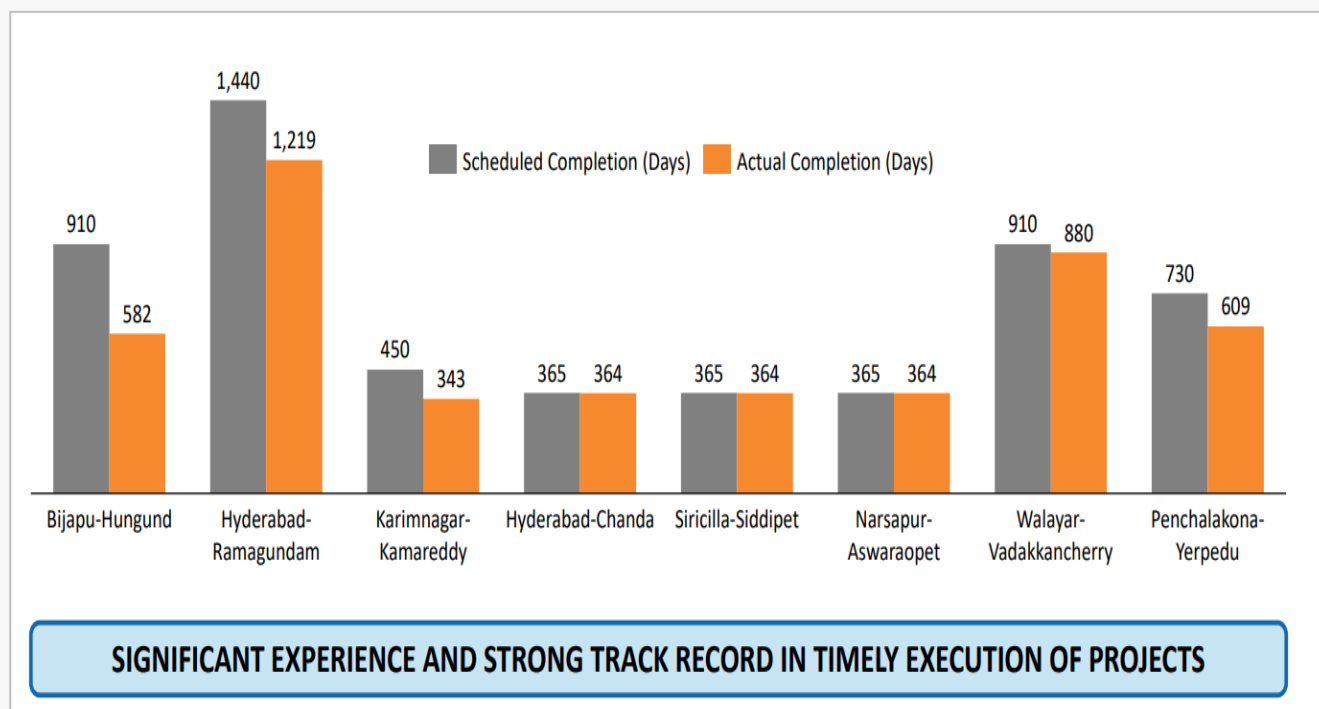
Source: IBEF Report

## Strong project execution skills & timely delivery of projects

- **Deep experience and a recognised brand in the construction space:** KNRCL is a leading EPC player in the road sector with over four decades of experience enabling it to successfully scale its operation over the years. The company has made a significant investment in brand building and has emerged as a marquee contractor in the construction space.
- **Efficient project execution:** Top management as well as the company's team of qualified professionals actively involved at all stages of project execution from a selection of major raw materials to construction camp locations. The company has proactively invested to acquire the necessary construction equipment to achieve efficient project execution over the years. This has enabled it to deliver projects on and before time and achieve competitive delivery times in the industry. Leveraging its established market position and strong execution prowess, the company has successfully executed over 6,000 Km of road projects to date.
- **Well-nurtured marquee clientele:** Owing to its pan-India execution prowess, the company has been able to garner many large and marquee clients over the years including NHAI, MORTH, APRDCL, KRDC, MPRDCL, AP irrigation, Telangana irrigation, and NMDC, among others. The company continues to receive orders from these clients owing to its quality work and strict adherence to project delivery timelines. The company has executed 75 projects on a pan-India basis worth over Rs 10,000 Cr.
- **Satisfactory revenue growth:** The company's revenue has grown at a 15% CAGR over FY17-FY21 to Rs 2,702 Cr in FY21 from Rs 1,541 Cr in FY17. Its EBITDA margins, too, have grown to 20% in FY21 from 15% in FY17.

*The company's robust order book and execution prowess has enabled it to grow its business on consistent basis.*

**Exhibit 14: Scheduled and Actual projects completion days**



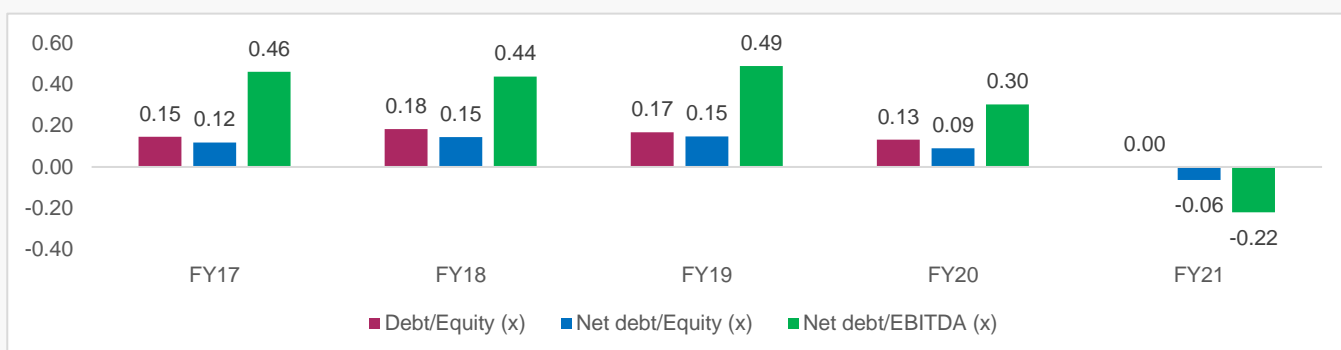
Source: Company, Axis Securities

## Healthy financials to support future growth

- The company exhibits a strong financial position. During FY17-FY21 the company's Revenue/EBITDA/APAT has grown at a CAGR of 15%/24%/12% resulting in steady accretion of the reserve as well as strengthening the company's net worth (grown at a CAGR of 20% during this period). It reported healthy sales growth of 20% with strong EBITDA margins at 19.8% in FY21. The company is virtually debt-free and its lean balance sheet, better operating ratio, and high return ratios are an indication of its excellent long term performance in the highly competitive construction space.
- The company is also progressing well towards asset monetization of its road projects. In FY20, it completed the sale of its KNR Walayar Tollways to Cube Highways & Infrastructure III Pte Ltd for Rs 384 Cr. The majority of the amount has been received and used towards repayment of the loan. Furthermore, it has also entered into SPA (Share Purchase Agreement ) for three of its HAM projects with Cube Highways and Infrastructure to remain asset-light. The sale proceeds (Rs 321 Cr) from this arrangement is expected to be realized in the near future and can be used to meet the equity requirement of HAM projects going forward.
- Deleveraging through the sale of the above assets is expected to help KNRC sustain future growth while maintaining its financial profile. We believe that with its strong financial position, the company is well-placed to bid for more projects enabling it to maintain its elevated growth pace.

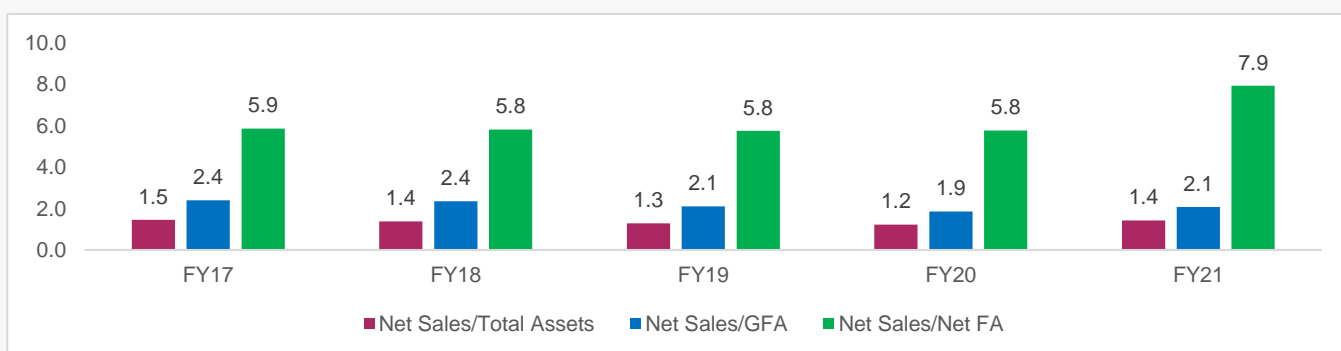
*Strong financial lends support for the future growth*

**Exhibit 15: Leverage Ratio**



Source: Company, Axis Securities

**Exhibit 16: Efficiency Ratio**



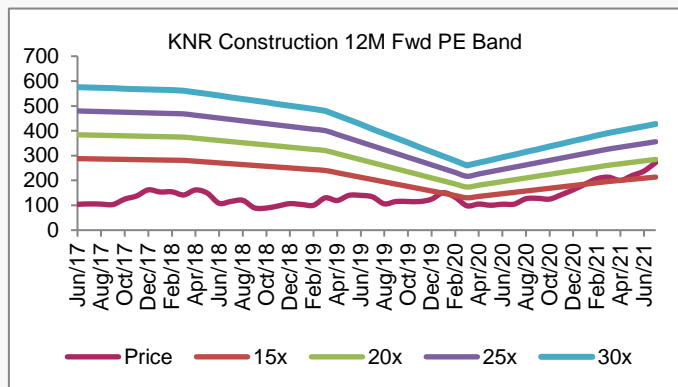
Source: Company, Axis Securities

## Outlook & Valuation

The company's outlook over FY22E-24E continues to be robust in light of high order book with 2-3 years of revenue visibility, better traction in road projects, favourable industry tailwind and the company's strong track record of high-quality and timely execution of projects. These factors will ensure higher revenue growth for the company going forward. We expect the company to report Revenue/EBITDA/APAT CAGR of 18%/17%/30% over FY21-FY24E. We initiate coverage on KNRCL with a BUY recommendation and value its EPC business at 17.5x FY24E EPS and HAM portfolio at 1x book value to arrive at a Target Price of Rs 360/share. TP implies an upside of 17% from CMP.

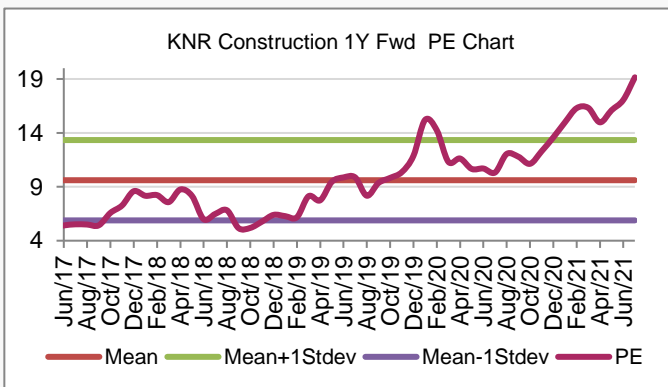
*High order book, better execution and favorable industry tailwind to drive overall growth for the company.*

Exhibit 17: FWD PE BAND (x)



Source: Company, Axis Securities

Exhibit 18: FWD PE CHART (x)





## Management Profile

Key Management Personnel	Experience
<b>Mr. K Narasimha Reddy</b> Founder Promoter & Managing Director	Over 50 years of experience in the Highway sector, he started his career in 1968 and engaged in the business of undertaking civil and mechanical contracts. Extensive knowledge and experience in multi-project planning, Scheduling cost controls in addition to the overall construction and multi-project management & driving force in taking the company towards greater heights
<b>Mr. K Jalandhar Reddy</b> Promoter and Executive Director	Over 25 years of experience in the Highway and infrastructure sector. Started his career with the organization as a Project Manager and was elevated to Executive Director on April 1, 1997. Heads the tendering and bidding activities and oversees most of the project
<b>Mr. T L Verma</b> SVP-Projects	A Bachelor of Engineering (BE) from MITS Gwalior (MP) with Over 35 years of total experience with ~20 years of experience in the Highway sector. Working with the company since 2006 on various projects i.e. Bridges and Highways, including the construction of Concrete Roads
<b>Mr. S Vaikuntanathan</b> (Vice President - Finance)	A Fellow Member of the Institute of Chartered Accountants of India with 39 years of experience in the areas of finance, accountancy and taxation. He Has the overall responsibility for the finalization of corporate accounts, taxation, finance and related jobs
<b>Mr. V. Narasimha Ramana</b> (Sr. Vice President - Technical)	M. Tech in Civil Engineering from IIT Madras with over 30 years of rich experience in various Highway Projects connected with MORTH & NHAI. Actively involved all the verticals of highway and bridge project

Source: Company, Axis Securities

## Key Risk & Mitigation

- **Slowdown in the road sector:** The company is a prominent player in the road sector which contributes 73% of the company's current order book. Any slowdown or delays in awarding road projects by the government may adversely affect the company's growth prospects.
- **Risk Mitigation:** Currently, the government is judiciously focused on ensuring that infrastructure development is moving at an accelerated pace, thus reducing the possibility of this risk to a considerable extent. Moreover, the company already has a sufficient order backlog to ensure growth momentum in the medium term.
- **Raw materials price risk:** Key raw material prices such as cement and steel constantly fluctuates due to demand-supply dynamics which may lead to a rise in input cost and, in turn, put pressure on the company's margins and profitability. Furthermore, the unavailability of key raw materials over the tenor of the contract can impact the schedules and profit margins of the company.
- **Risk Mitigation:** The company enters into a long-term arrangement with suppliers for requisite raw materials for the tenure of the project, thus guaranteeing a continuous and reliable supply of RM in adequate quantity. Also, leveraging its industry experience, it closely monitors the availability of raw materials, thereby keeping a cost escalation risk to the minimum.
- **Construction Risk:** Infrastructure projects involve complex design and engineering, significant procurement of equipment and supplies, extensive construction management, and other activities conducted over extended periods, sometimes in remote locations. This could lead to cost and time overruns, thereby impacting its profitability.
- **Risk Mitigation:** KNR with its vast experience in project management, balanced and robust capital structure, and stringent cost control measures, is well-geared to mitigate this risk. Furthermore, in-house specialized construction equipment reduces dependence on external sources as well as helps the company in expediting execution and sustaining margins.

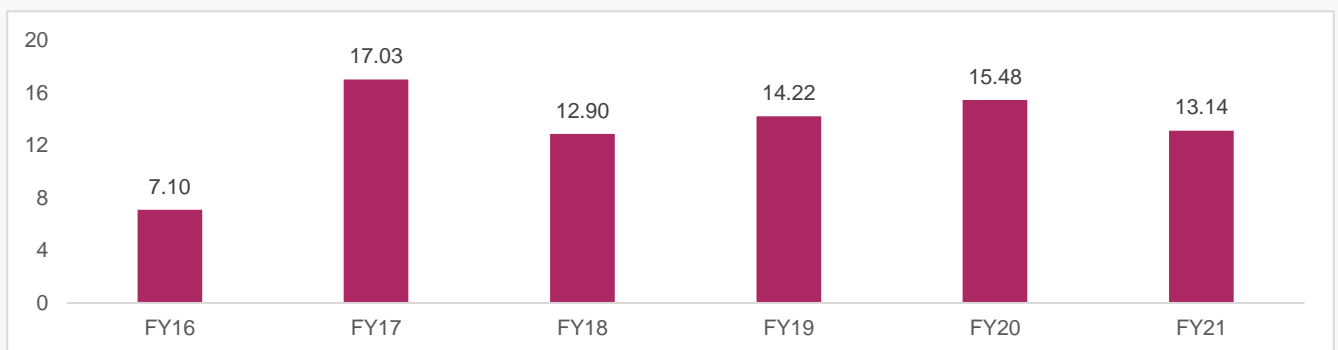
*The company is exposed to different kind of risks. The management remains cautious and vigilant to mitigate these risks.*

## Industry Overview

- The Indian construction industry is the engine of the Indian economy and is responsible for propelling the country's overall development as good infrastructure is the basis for all other projects. In light of its crucial role, the Indian government spends ~9% of India's GDP on Infrastructure services comprising construction of power, bridges, dams, roads, and urban infrastructure development which also forms the base and supporting factor for other services sectors.
- There are mainly three segments in the construction industry viz. Real Estate construction includes residential and commercial construction, infrastructure building (including roads, railways, power) and industrial construction that consists of oil & gas refineries, pipelines, and textiles, etc
- India is expected to become the third-largest construction market globally by 2022. Large investments in infrastructure have provided momentum to the overall PE (Private Equity) and VC (Venture Capital) investments in India which recorded an all-time high investment of \$14.5 Bn in CY19. The country plans to spend \$1.4 Tn on infrastructure in the next five years.
- The National Infrastructure Pipeline (NIP) has a mission to improve project preparation and attract investments into infrastructure. The aim is to provide world-class infrastructure to Indian citizens, thereby improving their quality of life. The NIP will support and encourage even more infrastructure projects and create jobs. It makes use of the latest technology to enhance service standards, efficiency, and safety across the Indian construction industry. The idea is to improve citizens' ease of living and provide equitable access to infrastructure, thus, making growth more inclusive.
- While the Covid-19 pandemic has hampered short-term growth in the Indian construction industry, exciting opportunities for infrastructure investment and development in India will be available to market players as the economy resurges. The Indian government plans to invest ~\$1.4 Tn on the country's infrastructure across major sectors of the construction industry, creating massive opportunities for both national and international stakeholders.

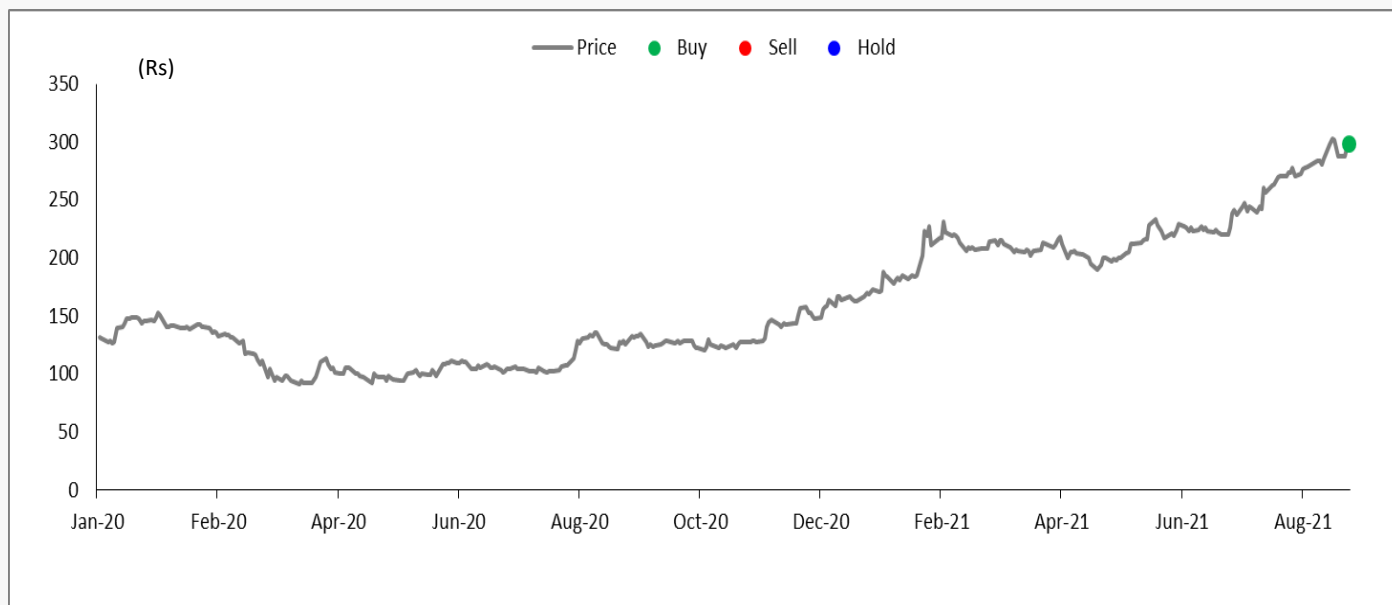
*Overall outlook for construction industry is robust on the back of high government spending. We expect industry to grow at a CAGR of 6% over FY20-FY25*

**Exhibit 19: Outlays for road under respective Union Budget (US\$billion)**



Source: IBEF Report

### KNR Constructions Price Chart and Recommendation History



Date	Reco	TP	Research
27-Aug-21	Buy	360	Initiating Coverage

Source: Axis Securities

## Financials (Standalone)

### Profit & Loss

(Rs crores)

Y/E March	FY21	FY22E	FY23E	FY24E
<b>Net sales</b>	<b>2703</b>	<b>3400</b>	<b>4012</b>	<b>4413</b>
Other operating income	0	0	0	0
<b>Total income</b>	<b>2703</b>	<b>3400</b>	<b>4012</b>	<b>4413</b>
Cost of materials consumed	926	1225	1384	1509
Contribution (%)	65.7%	64.0%	65.5%	65.8%
Other Expenses	124	154	189	205
<b>Operating Profit</b>	<b>1,652</b>	<b>2,021</b>	<b>2,439</b>	<b>2,699</b>
Other income	50	58	68	75
<b>PBIDT</b>	<b>1,702</b>	<b>2,079</b>	<b>2,507</b>	<b>2,774</b>
Depreciation	144	124	169	184
Interest & Fin Chg.	49	33	20	22
<b>Pre-tax profit</b>	<b>1,509</b>	<b>1,921</b>	<b>2,319</b>	<b>2,567</b>
Tax provision	137	166	155	180
<b>PAT</b>	<b>244</b>	<b>367</b>	<b>466</b>	<b>540</b>

Source: Company, Axis Securities

### Balance Sheet

(Rs crores)

Y/E March	FY21	FY22E	FY23E	FY24E
<b>Total assets</b>	<b>1,888</b>	<b>2,256</b>	<b>2,722</b>	<b>3,262</b>
Net Block	338	363	345	310
CWIP	2	2	2	2
Investments	490	740	1090	1490
Wkg. cap. (excl cash)	622	460	569	645
Cash / Bank balance	117	372	397	490
Other assets	319	319	319	324
<b>Capital employed</b>	<b>1,888</b>	<b>2,256</b>	<b>2,722</b>	<b>3,262</b>
Equity capital	56	56	56	56
Reserves	1812	2179	2645	3185
Minority Interests	0	0	0	0
Borrowings	1	1	1	1
Other Liabilities	20	20	20	20

Source: Company, Axis Securities

## Cash Flow

(Rs crores)

Y/E March	FY21	FY22E	FY23E	FY24E
<b>Profit before tax</b>	381	534	622	720
Depreciation	144	124	169	184
Interest Expenses	43	33	20	22
Non-operating/ EO item	-200	163	-109	-76
Change in W/C	9	0	0	0
Income Tax	-79	-166	-155	-180
<b>Operating Cash Flow</b>	<b>298</b>	<b>688</b>	<b>546</b>	<b>671</b>
Capital Expenditure	-96	-150	-150	-150
Investments	142	-250	-350	-400
Others	18	0	0	0
<b>Investing Cash Flow</b>	<b>65</b>	<b>(400)</b>	<b>(500)</b>	<b>(550)</b>
Borrowings	245	0	0	0
Interest Expenses	-46	-33	-20	-22
Dividend paid	0	0	0	0
Others	-474	0	0	0
<b>Financing Cash Flow</b>	<b>(275)</b>	<b>(33)</b>	<b>(20)</b>	<b>(22)</b>
Change in Cash	<b>88</b>	<b>254</b>	<b>26</b>	<b>99</b>
Opening Cash	20	108	363	388
Closing Cash	<b>108</b>	<b>363</b>	<b>388</b>	<b>487</b>

Source: Company, Axis Securities

## Ratio Analysis

(%)

Y/E March	FY21	FY22E	FY23E	FY24E
<b>Growth Indicator</b>				
Sales Growth	20%	26%	18%	10%
Ebitda Growth	19%	22%	21%	11%
PAT Growth	8%	50%	27%	16%
<b>PROFITABILITY RATIOS</b>				
EBITDA Margin	19.8%	18.6%	18.5%	19.3%
Adjusted net margin	9.0%	10.8%	11.6%	12.2%
<b>EFFICIENCY RATIOS (x)</b>				
Total Asset Turnover	1.43	1.51	1.47	1.35
Fixed Asset Turnover	7.9	9.3	11.6	14.1
Debtor days	117	80	80	80
Inventory days	25	24	24	25
Payable days	40	42	42	42
Cash Conversion Cycle (days)	101	62	62	63
<b>Leverage ratios</b>				
Debt to equity	0.00	0.00	0.00	0.00
Net debt to equity	-0.06	-0.17	-0.15	-0.15
Interest coverage	11	19	37	39
<b>PER SHARE DATA</b>				
Diluted EPS (Rs)	8.7	13.1	16.6	19.2
Book value per share (Rs)	66	79	96	115
DPS (Rs)	0.0	0.0	0.0	0.0
<b>Return Ratios</b>				
Return on equity	14%	18%	19%	18%
Return on capital employed	24%	27%	26%	25%
<b>VALUATION RATIOS</b>				
P/E	25	23	18	16
P/BV	3.2	3.7	3.1	2.6
EV/EBITDA	11.2	13.2	11.3	9.8

Source: Company, Axis Securities

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